

21 FEB 1986

Memorandum for: Deputy Director of Security  
for Personnel Security

Joe,

Security Management Advisory Group

Reference is made to your request that I review the Memorandum of 27 November 1985 from the Communications Team concerning the proposal to reestablish a Security Management Advisory Group.

STAT This is to advise that I did some limited research on the MAG issue; I carefully reviewed the proposals set forth in the November 1985 memo; and I discussed my views with [ ] on 6 February 1986. There was a meeting of the minds on the following suggestions:

STAT \* Charter: [ ] provided me with a copy of the charter for the DCI MAG, to which he was recently appointed, and this might prove to be useful as a general model or frame of reference for our own internal advisory group. It is attached as TAB A.

\* Security Directive: Attached as TAB B are copies of Office of Security Directives from 1973 and 1977 On MAG which might appropriately be used as models in publishing a new directive. We would not have to bite that bullet now, but you might note that SMAG assignments were arranged on staggered tours in order to provide for continuity and orderly rotation.

\* Size: I was initially inclined to feel that a membership of thirteen (13) was a bit large, but Carl makes the valid point that we are going with the one office concept, and this is a good "melting pot" opportunity to bring together security generalists and technical specialists. This also dovetails closely with the 1973 SMAG, which contained twelve members.

\* Volunteers: There might be some advantages in disseminating an office notice requesting volunteers for SMAG, and this would not necessarily conflict with the general guidelines on Category 1-2 candidates. As with vacancy notices, it is useful to determine what officers have a solid interest in this program, and the sponsoring Group chief can always consider a waiver under special circumstances if someone is a strong Category 3, with unique abilities.

\*SMAG Advisor: The DCI MAG has a designated "advisor" - one who presumably can serve as an informal sounding board or focal point on various issues. I believe the DDA MAG similiary had someone function in this role, and Carl goes along with the concept. The Director of Security may prefer not to have such an intermediary, but I could see Pat Meade serving in this informal advisory role. You might wish to discuss.

\*Periodic Meetings with D/OS: This is obviously the Director of Security's call, but I would propose periodic SMAG meetings with the D/OS every three or four months, even if there is no formal agenda, in order to open up two way communications. The Chairperson might have other more frequent private sessions from time to time, but I think it is important that the entire membership have some regularly scheduled access to the top manager for an exchange of ideas in "rap" sessions.

\*SMAG Chairperson: For your information both Carl and I gave some thought to the idea that there might be some advantages in having the Director of Security designate the first chairperson in order to get this program off the ground with some degree of vigor. Upon reflection, however, we both feel that this would set a bad precedent, and the SMAG should be given some solid degree of independence in going about its business.

\*Timing: The Senior Officers Conference took place on 4-5 November 1985, and the reorganization has now taken place. You might wish to explore this with members of the Communications Team, by my sense of this is that the timing is right to get on with establishing SMAG. Significant changes are about to take place in the Career Board process, and this is good time to get feedback on the perceptions of junior officers.

STAT

